

## Lodge Program

**NPHF Lodge Budget Comparison**

	2020 Budget	2020 Actual	2021 Budget
<b>REVENUES</b>			
<b>Revenue from Operations</b>			
Rent	3,393,103.00	3,276,663.00	3,077,784.00
Resident Services	201,350.00	134,366.48	133,690.00
Non-Resident Services	131,900.00	20,737.32	48,092.00
<b>Total Revenue from Operations</b>	<b>3,726,353.00</b>	<b>3,431,766.80</b>	<b>3,259,566.00</b>
<b>Revenue from Other Sources</b>			
LAP Grants	762,992.00	804,365.10	717,442.00
Municipal Requisitions	2,916,900.00	2,916,899.99	2,975,238.00
Interest & Investment Income	62,970.00	56,674.49	60,970.00
Other	33,600.00	278,115.18	33,600.00
<b>Total Revenue from Other Sources</b>	<b>3,776,462.00</b>	<b>4,056,054.76</b>	<b>3,787,250.00</b>
<b>TOTAL REVENUES</b>	<b>7,502,815.00</b>	<b>7,487,821.56</b>	<b>7,046,816.00</b>
<b>EXPENSES</b>			
Property Taxes	24,336.00	24,042.50	24,800.00
Utilities	545,717.00	410,052.37	479,297.89
Operating	1,185,053.99	803,181.28	1,025,818.37
Operating Maintenance	451,000.00	304,702.99	409,920.00
Human Resources	4,465,690.00	3,843,501.14	4,711,490.00
Administration	151,600.00	29,653.37	122,844.00
Interest	17,774.00	6,035.54	16,522.52
Other Expenses	0.00	406,081.26	0.00
<b>TOTAL EXPENSES</b>	<b>6,841,170.99</b>	<b>5,827,250.45</b>	<b>6,790,692.78</b>
<b>CAPITAL &amp; EQUITY</b>			
Capital Asset Purchases (Dispositions)	0.00	15,674.91	40,000.00
Capital Maintenance	0.00	0.00	100,000.00
Reserves	40,935.00	0.00	120,000.00
Loan Principal Payments	0.00	29,317.00	22,187.64
<b>TOTAL CAPITAL &amp; EQUITY</b>	<b>40,935.00</b>	<b>44,991.91</b>	<b>282,187.64</b>
<b>TOTAL SURPLUS (DEFICIT)</b>	<b>620,709.01</b>	<b>1,615,579.20</b>	<b>-26,064.42</b>

Lodge Program Administration (91000)

**NPHF Lodge Budget Comparison**

	2020 Budget	2020 Actual	2021 Budget
<b>REVENUES</b>			
<b>Revenue from Operations</b>			
Rent	0.00	0.00	0.00
Resident Services	0.00	86.28	0.00
Non-Resident Services	0.00	107.16	0.00
<b>Total Revenue from Operations</b>	<b>0.00</b>	<b>193.44</b>	<b>0.00</b>
<b>Revenue from Other Sources</b>			
LAP Grants	0.00	0.00	0.00
Municipal Requisitions	2,916,900.00	2,916,899.99	2,975,238.00
Interest & Investment Income	62,970.00	56,674.49	60,970.00
Other	0.00	234,894.71	0.00
<b>Total Revenue from Other Sources</b>	<b>2,979,870.00</b>	<b>3,208,469.19</b>	<b>3,036,208.00</b>
<b>TOTAL REVENUES</b>	<b>2,979,870.00</b>	<b>3,208,662.63</b>	<b>3,036,208.00</b>
<b>EXPENSES</b>			
Property Taxes	24,060.00	23,766.60	24,800.00
Utilities	0.00	-0.02	0.00
Operating	4,825.00	13.49	8,032.22
Operating Maintenance	15,750.00	1,972.64	15,750.00
Human Resources	702,100.00	514,211.69	702,100.00
Administration	113,440.00	1,231.71	94,540.00
Interest	17,774.00	6,035.54	16,522.52
Other Expenses	0.00	0.00	0.00
<b>TOTAL EXPENSES</b>	<b>877,949.00</b>	<b>547,231.65</b>	<b>861,744.74</b>
<b>CAPITAL &amp; EQUITY</b>			
Capital Asset Purchases (Dispositions)	0.00	15,058.94	40,000.00
Capital Maintenance	0.00	0.00	0.00
Reserves	0.00	0.00	15,000.00
Loan Principal Payments	0.00	29,317.00	22,187.64
<b>TOTAL CAPITAL &amp; EQUITY</b>	<b>0.00</b>	<b>44,375.94</b>	<b>77,187.64</b>
<b>TOTAL SURPLUS (DEFICIT)</b>	<b>2,101,921.00</b>	<b>2,617,055.04</b>	<b>2,097,275.62</b>

NPHF Office / Rotary House (91500)

**NPHF Lodge Budget Comparison**

	2020 Budget	2020 Actual	2021 Budget
<b>REVENUES</b>			
<b>Revenue from Operations</b>			
Rent	0.00	0.00	0.00
Resident Services	0.00	0.00	0.00
Non-Resident Services	50,900.00	0.00	48,092.00
<b>Total Revenue from Operations</b>	<b>50,900.00</b>	<b>0.00</b>	<b>48,092.00</b>
<b>Revenue from Other Sources</b>			
LAP Grants	0.00	0.00	0.00
Municipal Requisitions	0.00	0.00	0.00
Interest & Investment Income	0.00	0.00	0.00
Other	33,600.00	25,200.00	33,600.00
<b>Total Revenue from Other Sources</b>	<b>33,600.00</b>	<b>25,200.00</b>	<b>33,600.00</b>
<b>TOTAL REVENUES</b>	<b>84,500.00</b>	<b>25,200.00</b>	<b>81,692.00</b>
<b>EXPENSES</b>			
Property Taxes	0.00	0.00	0.00
Utilities	27,780.00	24,946.32	31,431.12
Operating	3,522.00	2,393.44	4,885.16
Operating Maintenance	8,850.00	7,557.22	10,570.00
Human Resources	5,700.00	3,558.76	5,700.00
Administration	0.00	1,089.03	0.00
Interest	0.00	0.00	0.00
Other Expenses	0.00	0.00	0.00
<b>TOTAL EXPENSES</b>	<b>45,852.00</b>	<b>39,544.77</b>	<b>52,586.28</b>
<b>CAPITAL &amp; EQUITY</b>			
Capital Asset Purchases (Dispositions)	0.00	0.00	0.00
Capital Maintenance	0.00	0.00	0.00
Reserves	40,935.00	0.00	30,000.00
Loan Principal Payments	0.00	0.00	0.00
<b>TOTAL CAPITAL &amp; EQUITY</b>	<b>40,935.00</b>	<b>0.00</b>	<b>30,000.00</b>
<b>TOTAL SURPLUS (DEFICIT)</b>	<b>-2,287.00</b>	<b>-14,344.77</b>	<b>-894.28</b>

Del Air Lodge (00200)

**NPHF Lodge Budget Comparison**

	2020 Budget	2020 Actual	2021 Budget
<b>REVENUES</b>			
<b>Revenue from Operations</b>			
Rent	524,304.00	547,494.00	552,432.00
Resident Services	21,810.00	16,030.00	24,710.00
Non-Resident Services	14,800.00	4,258.00	0.00
<b>Total Revenue from Operations</b>	<b>560,914.00</b>	<b>567,782.00</b>	<b>577,142.00</b>
<b>Revenue from Other Sources</b>			
LAP Grants	121,055.00	125,553.50	130,380.00
Municipal Requisitions	0.00	0.00	0.00
Interest & Investment Income	0.00	0.00	0.00
Other	0.00	1,734.18	0.00
<b>Total Revenue from Other Sources</b>	<b>121,055.00</b>	<b>127,287.68</b>	<b>130,380.00</b>
<b>TOTAL REVENUES</b>	<b>681,969.00</b>	<b>695,069.68</b>	<b>707,522.00</b>
<b>EXPENSES</b>			
Property Taxes	0.00	0.00	0.00
Utilities	93,210.00	78,710.74	100,877.11
Operating	214,635.00	122,637.97	154,420.00
Operating Maintenance	54,100.00	26,159.84	34,200.00
Human Resources	691,500.00	539,668.10	721,500.00
Administration	8,800.00	5,194.77	6,900.00
Interest	0.00	0.00	0.00
Other Expenses	0.00	0.00	0.00
<b>TOTAL EXPENSES</b>	<b>1,062,245.00</b>	<b>772,371.42</b>	<b>1,017,897.11</b>
<b>CAPITAL &amp; EQUITY</b>			
Capital Asset Purchases (Dispositions)	0.00	615.97	0.00
Capital Maintenance	0.00	0.00	0.00
Reserves	0.00	0.00	75,000.00
Loan Principal Payments	0.00	0.00	0.00
<b>TOTAL CAPITAL &amp; EQUITY</b>	<b>0.00</b>	<b>615.97</b>	<b>75,000.00</b>
<b>TOTAL SURPLUS (DEFICIT)</b>	<b>-380,276.00</b>	<b>-77,917.71</b>	<b>-385,375.11</b>

Homesteader Lodge (00300)

**NPHF Lodge Budget Comparison**

	2020 Budget	2020 Actual	2021 Budget
<b>REVENUES</b>			
<b>Revenue from Operations</b>			
Rent	358,554.00	289,446.00	252,228.00
Resident Services	19,080.00	11,117.70	12,240.00
Non-Resident Services	12,000.00	3,240.00	0.00
<b>Total Revenue from Operations</b>	<b>389,634.00</b>	<b>303,803.70</b>	<b>264,468.00</b>
<b>Revenue from Other Sources</b>			
LAP Grants	157,718.00	157,287.00	128,312.00
Municipal Requisitions	0.00	0.00	0.00
Interest & Investment Income	0.00	0.00	0.00
Other	0.00	1,613.80	0.00
<b>Total Revenue from Other Sources</b>	<b>157,718.00</b>	<b>158,900.80</b>	<b>128,312.00</b>
<b>TOTAL REVENUES</b>	<b>547,352.00</b>	<b>462,704.50</b>	<b>392,780.00</b>
<b>EXPENSES</b>			
Property Taxes	0.00	0.00	0.00
Utilities	57,167.00	36,824.39	47,979.88
Operating	143,545.99	97,132.41	136,720.99
Operating Maintenance	115,300.00	87,474.76	48,800.00
Human Resources	563,000.00	374,418.80	563,000.00
Administration	8,100.00	4,087.19	5,600.00
Interest	0.00	0.00	0.00
Other Expenses	0.00	0.00	0.00
<b>TOTAL EXPENSES</b>	<b>887,112.99</b>	<b>599,937.55</b>	<b>802,100.87</b>
<b>CAPITAL &amp; EQUITY</b>			
Capital Asset Purchases (Dispositions)	0.00	0.00	0.00
Capital Maintenance	0.00	0.00	0.00
Reserves	0.00	0.00	0.00
Loan Principal Payments	0.00	0.00	0.00
<b>TOTAL CAPITAL &amp; EQUITY</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>TOTAL SURPLUS (DEFICIT)</b>	<b>-339,760.99</b>	<b>-137,233.05</b>	<b>-409,320.87</b>

Heritage Tower Lodge (00400)

**NPHF Lodge Budget Comparison**

	2020 Budget	2020 Actual	2021 Budget
<b>REVENUES</b>			
<b>Revenue from Operations</b>			
Rent	1,255,224.00	1,126,935.00	1,147,356.00
Resident Services	79,880.00	53,372.12	47,420.00
Non-Resident Services	29,200.00	6,896.00	0.00
<b>Total Revenue from Operations</b>	<b>1,364,304.00</b>	<b>1,187,203.12</b>	<b>1,194,776.00</b>
<b>Revenue from Other Sources</b>			
LAP Grants	276,005.00	328,368.75	275,250.00
Municipal Requisitions	0.00	0.00	0.00
Interest & Investment Income	0.00	0.00	0.00
Other	0.00	3,303.83	0.00
<b>Total Revenue from Other Sources</b>	<b>276,005.00</b>	<b>331,672.58</b>	<b>275,250.00</b>
<b>TOTAL REVENUES</b>	<b>1,640,309.00</b>	<b>1,518,875.70</b>	<b>1,470,026.00</b>
<b>EXPENSES</b>			
Property Taxes	0.00	0.00	0.00
Utilities	173,330.00	116,836.95	141,153.36
Operating	473,406.00	300,746.70	376,370.00
Operating Maintenance	154,150.00	99,734.87	185,650.00
Human Resources	1,347,240.00	1,104,765.45	1,469,040.00
Administration	10,160.00	7,465.84	7,400.00
Interest	0.00	0.00	0.00
Other Expenses	0.00	0.00	0.00
<b>TOTAL EXPENSES</b>	<b>2,158,286.00</b>	<b>1,629,549.81</b>	<b>2,179,613.36</b>
<b>CAPITAL &amp; EQUITY</b>			
Capital Asset Purchases (Dispositions)	0.00	0.00	0.00
Capital Maintenance	0.00	0.00	0.00
Reserves	0.00	0.00	0.00
Loan Principal Payments	0.00	0.00	0.00
<b>TOTAL CAPITAL &amp; EQUITY</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>TOTAL SURPLUS (DEFICIT)</b>	<b>-517,977.00</b>	<b>-110,674.11</b>	<b>-709,587.36</b>

Harvest Lodge (00500)

**NPHF Lodge Budget Comparison**

	2020 Budget	2020 Actual	2021 Budget
<b>REVENUES</b>			
<b>Revenue from Operations</b>			
Rent	1,255,021.00	1,066,353.00	1,125,768.00
Resident Services	80,580.00	43,922.67	49,320.00
Non-Resident Services	25,000.00	6,236.16	0.00
<b>Total Revenue from Operations</b>	<b>1,360,601.00</b>	<b>1,116,511.83</b>	<b>1,175,088.00</b>
<b>Revenue from Other Sources</b>			
LAP Grants	208,214.00	212,472.75	183,500.00
Municipal Requisitions	0.00	0.00	0.00
Interest & Investment Income	0.00	0.00	0.00
Other	0.00	2,968.66	0.00
<b>Total Revenue from Other Sources</b>	<b>208,214.00</b>	<b>215,441.41</b>	<b>183,500.00</b>
<b>TOTAL REVENUES</b>	<b>1,568,815.00</b>	<b>1,331,953.24</b>	<b>1,358,588.00</b>
<b>EXPENSES</b>			
Property Taxes	276.00	275.90	0.00
Utilities	189,880.00	127,961.49	157,856.42
Operating	340,680.00	269,869.73	345,390.00
Operating Maintenance	101,450.00	74,124.52	114,950.00
Human Resources	1,145,150.00	945,301.16	1,250,150.00
Administration	11,100.00	8,279.81	8,404.00
Interest	0.00	0.00	0.00
Other Expenses	0.00	159.25	0.00
<b>TOTAL EXPENSES</b>	<b>1,788,536.00</b>	<b>1,425,971.86</b>	<b>1,876,750.42</b>
<b>CAPITAL &amp; EQUITY</b>			
Capital Asset Purchases (Dispositions)	0.00	0.00	0.00
Capital Maintenance	0.00	0.00	100,000.00
Reserves	0.00	0.00	0.00
Loan Principal Payments	0.00	0.00	0.00
<b>TOTAL CAPITAL &amp; EQUITY</b>	<b>0.00</b>	<b>0.00</b>	<b>100,000.00</b>
<b>TOTAL SURPLUS (DEFICIT)</b>	<b>-219,721.00</b>	<b>-94,018.62</b>	<b>-618,162.42</b>